



**Optimizing Electricity Distribution System
Maintenance and Distribution Upgrades
2021 CIGRE USNC GOTF Symposium**

BURNS & MCDONNELL

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UNIVERSAL ELECTRIFICATION

- ▶ Prior to World War II, the U.S. set out to achieve universal electrification
 - Tennessee Valley Authority Act of 1933
 - Rural Electrification Act of 1936
- ▶ Following World War II, remarkable growth
 - Connected millions to power systems
 - Created net-new systems with little required maintenance

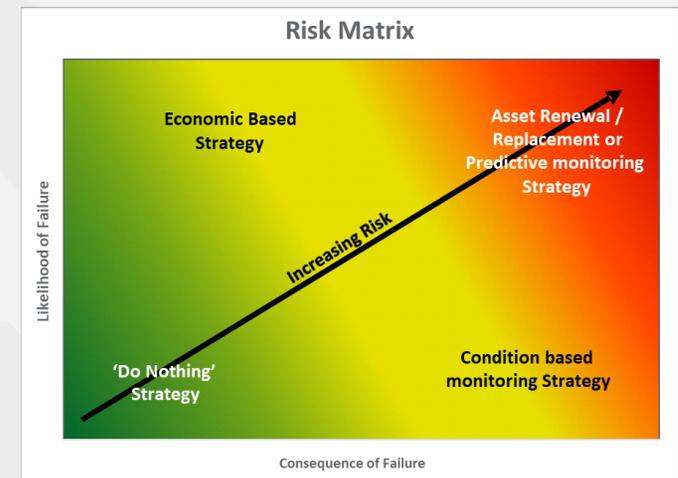


Image: FDR Presidential Library & Museum / Wikimedia Commons

CURRENT TRENDS

Aging Infrastructure is Driving Strategic Asset Replacement

- ▶ Do-Nothing (run-to-failure) worked when poles and lines were mostly new
- ▶ Now a wall of aging infrastructure is approaching
- ▶ Investing in Asset Renewal / Replacement can avoid failures and their associated costs
- ▶ Earlier replacement offers more avoidance



KEY FACTORS AND OPTIONS

▶ Multiple obligations to

- Customers
- Members
- Shareholders
- Others

▶ Providing good stewardship

- Resources
- Environment

▶ Net-new, built-from-scratch

- Greatest potential reliability
- Prohibitively expensive & wasteful

▶ Affordable strategies can minimize risk while

- Providing reliable power
- Complying with budget limits
- Reducing environmental impacts

A SCHEDULING USE CASE

So, our client has:

- ▶ 85,000 distribution projects to consider
 - 2/3 overhead
 - 1/3 underground
- ▶ Total, ten-year budget of \$700M
 - 85% overhead
 - 15% underground

Our overall approach:

- ▶ Situation: Reduce overall system risk with strategic replacement
- ▶ Task: Identify the affordable replacement schedule that reduces the most risk
- ▶ Action: Design and develop a method that considers trillions of schedules to find the one that reduces the most risk
- ▶ Result: Provide a schedule that provides the most bang for the client's buck

Potential methods:

1. Simple Prioritization – Replace the assets most-likely to fail first
2. Smart Prioritization Heuristic – Each year, replace the assets with best risk reduction per dollar first
3. Optimization – Create a ten-year schedule that reduces maximum risk

Simplicity of Method



Quality of Solution

MATHEMATICAL FORMULATION

Variables: $x_{p,y} = 1$ if we do project p in year y , and 0 otherwise

1. Maximize total risk reduction

Subject to:

2. Annual overhead budgets
3. Annual underground budgets
4. Minimum risk-reduction to cost ratio (rcr)
5. No repeated projects

$$\max_{x \in X} z^* = \sum_{p \in P, y \in Y} r_{p,y} x_{p,y} \quad (1)$$

$$s. t. \sum_{p \in \bar{P}, y \in Y} c_p x_{p,y} \leq \bar{b}_y \quad (2)$$

$$\sum_{p \in \underline{P}, y \in Y} c_p x_{p,y} \leq \underline{b}_y \quad (3)$$

$$\frac{r_{p,y}}{c_p} x_{p,y} \geq \underline{rcr} \quad (4)$$

$$\sum_{y \in Y} x_{p,y} \leq 1 \quad \forall p \in P \quad (5)$$

Total Problem Size

- 2.28 million variables
- 1.08 million constraints

INITIAL INSIGHTS

We begin by considering

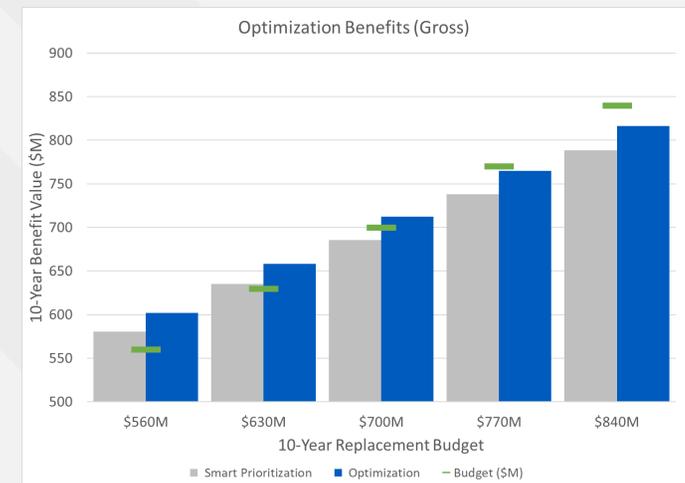
- ▶ Client's base budget of \$700M
- ▶ Set a minimum risk-reduction to cost ratio of 0
 - Our client would spend entire budget, even if some projects yielded only negligible risk reduction
- ▶ Budget excursions +/- 10% and +/- 20%
- ▶ Compare to a previous heuristic method's results

Ten-Year Budget (\$M)	Ten-Year Risk Reduction \$(M)		Optimization % Improvement
	Optimization	Heuristic	
560	601.66	580.60	3.63%
630	657.91	634.87	3.63%
700	712.32	685.31	3.94%
770	765.08	737.89	3.68%
840	816.25	788.18	3.56%

3-4% Improvement
Over Heuristic



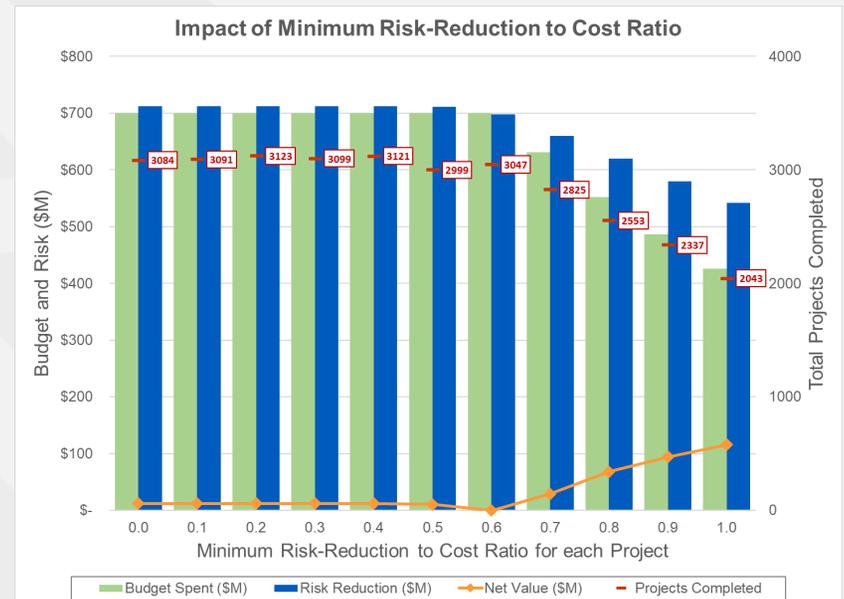
\$2M Per Year in
Added Value



SENSITIVITY ANALYSIS

We consider how much the minimum risk-reduction to cost ratio (RCR) drives results

- ▶ What happens when each project must reduce risk equal to some portion of its cost
- ▶ For example, with a minimum RCR of 1, the project's risk reduction would need to equal its cost
- ▶ With minimum RCR of 0.0 to 0.6
 - We expend the entire budget
 - And, we schedule approximately 3000 projects
- ▶ With minimum RCR above 0.7
 - Fewer projects exceed the minimum RCR
 - So, we schedule fewer projects and reduce less risk
- ▶ With minimum RCR of 1.0
 - We retain \$273M of the budget
 - And, this retention yields **net** benefit of \$115M



NEXT STEPS

- ▶ We continue supporting clients with optimization insights to support capital planning and scheduling
- ▶ Current and planned extensions to the scheduling model include:
 - Enforcing budget caps within a utility's individual regions and districts
 - Scheduling groups of related projects within specified windows of time
 - Fixing individual projects in particular years
 - Scheduling multi-year project
 - Enforcing prerequisite projects

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QUESTIONS



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